



Total income: £738m

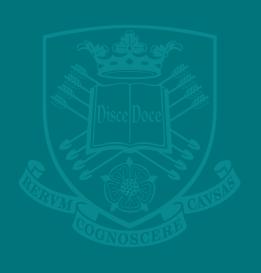
Where does this money come from?



external activities)



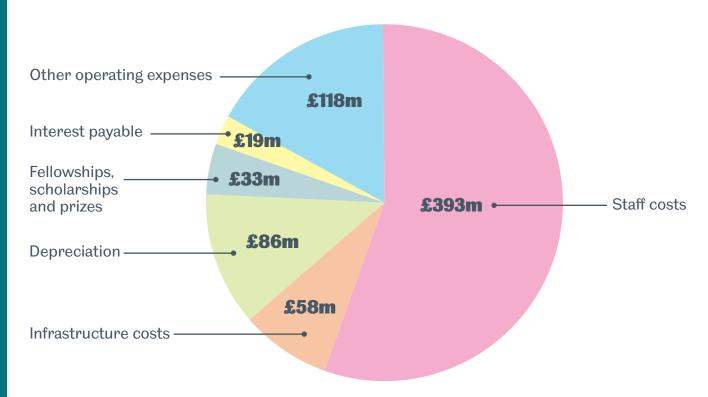




The University of Sheffield's expenditure for 2019–20

Total expenditure excluding pension valuation adjustments: £707m

What were our costs?





Why does the University need to make an operating surplus on underlying activities?

To generate the necessary level of cash to:











Ensure that the University has sufficient resources available to replace, improve and invest in its physical assets in order to achieve its academic strategy.

Allow investment, such as for additional resources, facilities and services. Mitigate against unforeseen events that might jeopardise the financial health of the University in the short term.







Financial review



