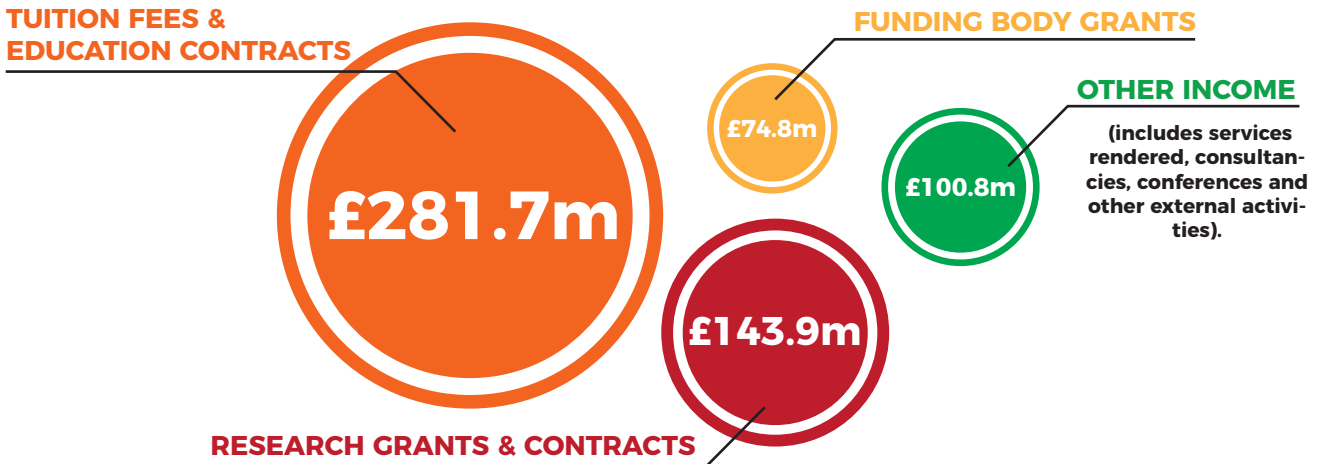




THE UNIVERSITY OF SHEFFIELD FINANCIAL RESULTS 2016/17

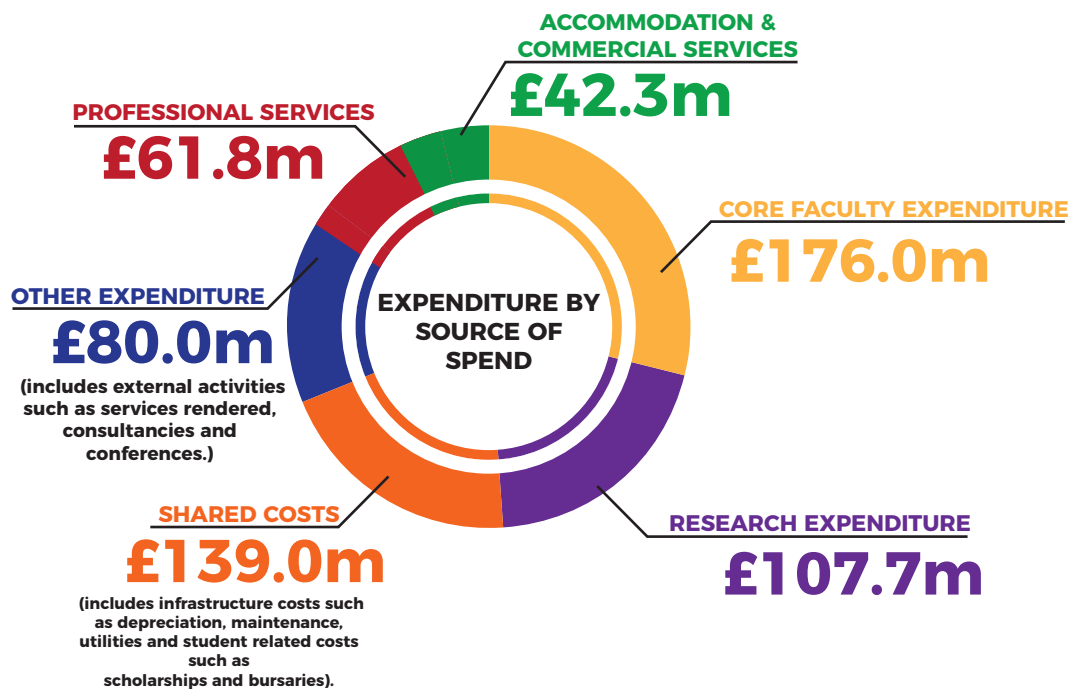
THE UNIVERSITY OF SHEFFIELD'S UNDERLYING INCOME FOR 2016/17
TOTAL UNDERLYING INCOME: £601.2m

WHERE DOES THIS MONEY COME FROM?



THE UNIVERSITY OF SHEFFIELD'S REVENUE EXPENDITURE FOR 2016/17
TOTAL UNDERLYING EXPENDITURE: £606.8m

WHAT IS THIS MONEY SPENT ON?

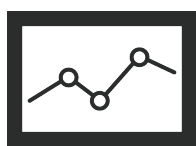


£601.2m - **£606.8m** = **£5.6m**
UNDERLYING INCOME UNDERLYING EXPENDITURE UNDERLYING OPERATING DEFICIT

The University's total results, rather than the underlying results, include items which are not day to day operations but reflect accounting treatment. An example is the recognition of capital grants, which have to be recognised in full 'up front' and which vary year to year, creating volatility to our bottom line surplus. For instance in 2016/17 capital grants totalled £21.0m whereas in 2015/16 they totalled £62.1m. In our management reporting we draw out these 'other activities', leaving our underlying results which show our day to day operations. Including both underlying and other activities, our total results are income of **£623.6m**, expenditure of **£633.0m** and an operating deficit of **£9.4m**

WHY DOES THE UNIVERSITY NEED TO MAKE AN OPERATING SURPLUS ON UNDERLYING ACTIVITIES?

TO GENERATE THE NECESSARY LEVEL OF CASH TO:



ENSURE THAT THE UNIVERSITY'S ACTIVITIES REMAIN FINANCIALLY SUSTAINABLE IN THE LONG TERM.



ENSURE THAT THE UNIVERSITY HAS SUFFICIENT RESOURCES AVAILABLE TO REPLACE, IMPROVE AND INVEST IN ITS PHYSICAL ASSETS IN ORDER TO ACHIEVE ITS ACADEMIC STRATEGY.



ALLOW INVESTMENT SUCH AS FOR ADDITIONAL STAFF, FACILITIES AND SERVICES.



MITIGATE AGAINST UNFORESEEN EVENTS THAT MIGHT JEOPARDISE THE FINANCIAL HEALTH OF THE UNIVERSITY IN THE SHORT TERM.



TARGET:
+0.3% to +1.8%



MINIMUM ACCEPTABLE:
15 DAYS



MAXIMUM:
£260m